

# NEW ENGLAND BAPTIST HOSPITAL

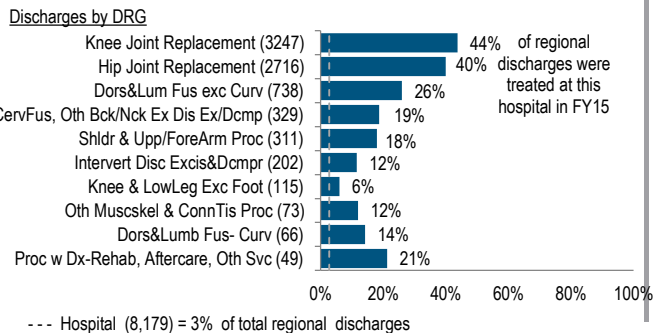
## 2015 Hospital Profile

Boston, MA  
Specialty Hospital  
Metro Boston

New England Baptist Hospital is a nonprofit specialty hospital located in the Metro Boston region. New England Baptist focuses exclusively on orthopedic and musculoskeletal conditions. It is responsible for only 3% of the inpatient discharges in its region, but accounts for over 40% of both hip and knee joint replacements. It is among the smaller acute hospitals in Massachusetts and a member of CareGroup. New England Baptist Hospital is a teaching affiliate of Tufts University School of Medicine and conducts teaching programs in collaboration with the Harvard School of Public Health and the Harvard School of Medicine. New England Baptist earned a profit each year from FY11 to FY15, with a total margin of 2.4% in FY15.

At a Glance	<b>Overview / Size</b>	
	Hospital System Affiliation:	CareGroup
	Change in Ownership (FY11-FY15):	Not Applicable
	Total Staffed Beds:	100, mid-size acute hospital
	% Occupancy:	67.7%
	Special Public Funding:	Not Applicable
	Trauma Center Designation:	Not Applicable
	Case Mix Index:	1.39, < cohort avg. (1.83); > statewide (1.00)
	<b>Financial</b>	
	Inpatient NPSR per CMAD:	\$14,645
Services	Change FY14-FY15:	2.8%
	Inpatient:Outpatient Revenue in FY15:	60%:40%
	Outpatient Revenue in FY15:	\$60,710,112
	Change FY14-FY15:	-2.7%
	Total Revenue in FY15:	\$244,613,018
	Total Surplus (Loss) in FY15:	\$5,920,383
	<b>Payer Mix</b>	
	Public Payer Mix:	42.7% (Non-HPP* Hospital)
	CY15 Commercial Relative Price:	0.93
	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan
Quality	<b>Utilization</b>	
	Inpatient Discharges in FY15:	8,179
	Change FY14-FY15:	0.1%
	Emergency Department Visits in FY15:	00
	Change FY14-FY15:	
	Outpatient Visits in FY15:	124,595
	Change FY14-FY15:	-4.4%
	<b>Quality</b>	
	Readmission Rate in FY15:	3.0%
	Change FY11-FY15 (percentage points):	-1.5%
	Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available

What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

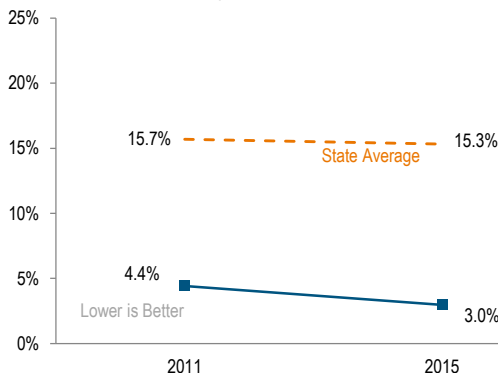


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

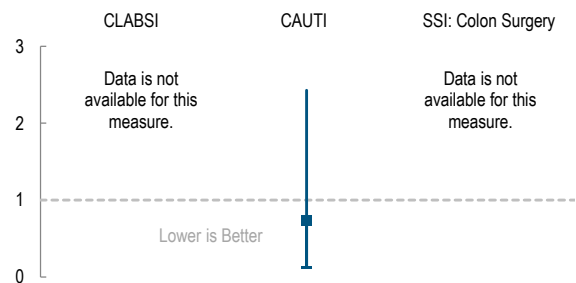
In FY15, this hospital drew patients primarily from eastern Massachusetts, including: Quincy, Boston, Worcester, Cambridge, Plymouth, Braintree, Framingham, Brockton, Waltham, and Medford.

This graph has been suppressed as no single community accounted for more than 2% of the hospital's total discharges.

What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

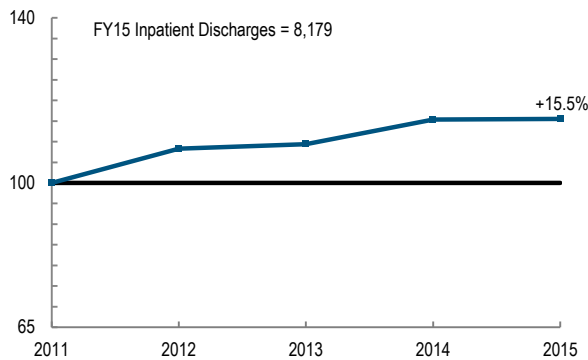
# 2015 HOSPITAL PROFILE: NEW ENGLAND BAPTIST HOSPITAL

Cohort: N/A - Specialty Hospital

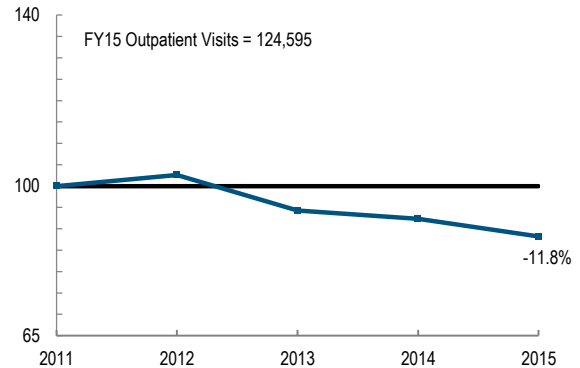
Key:  
 Hospital

## Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11? (FY11=100)

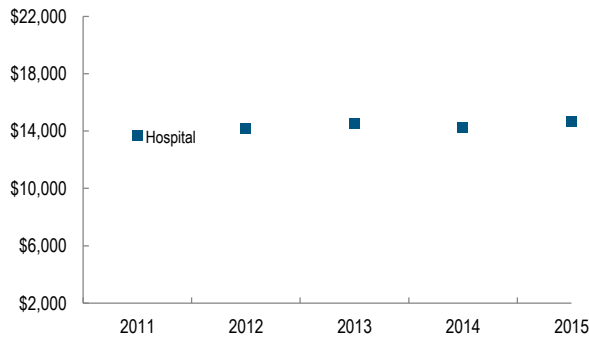


How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

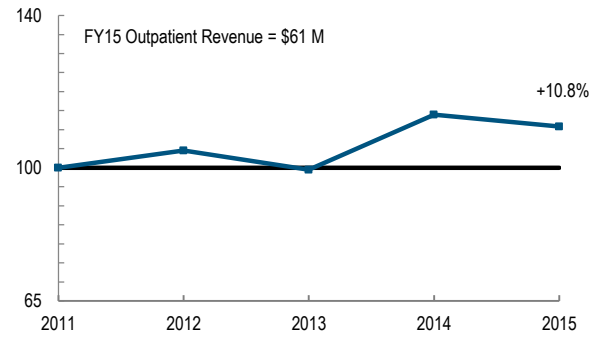


## Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15?



How has the hospital's total outpatient revenue changed compared to FY11? (FY11=100)



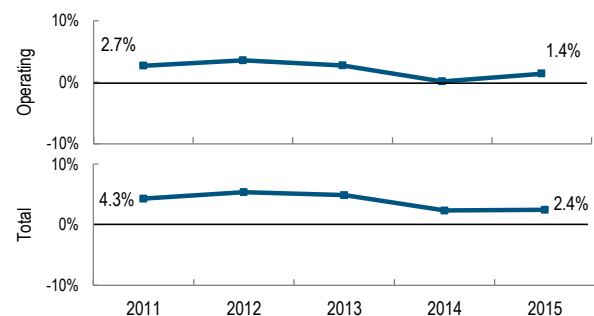
## Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

### Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 200	\$ 215	\$ 220	\$ 234	\$ 242
Non-Operating Revenue	\$ 3	\$ 4	\$ 5	\$ 5	\$ 3
Total Revenue	\$ 203	\$ 219	\$ 225	\$ 239	\$ 245
Total Costs	\$ 194	\$ 207	\$ 214	\$ 234	\$ 239
Total Profit (Loss)	\$ 8.7	\$ 11.7	\$ 10.9	\$ 5.5	\$ 5.9

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

\* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.